







Lassila & Tikanoja plc February 2010

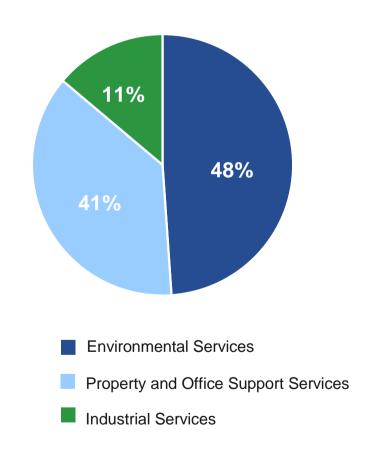


## Lassila & Tikanoja plc Corporate Presentation



### **Breakdown of net sales 2009**

	EUR million
Environmental Services	279.8
Property and Office	
Support Services	243.1
Industrial Services	67.4
Inter-division	-8.0
Total	582.3

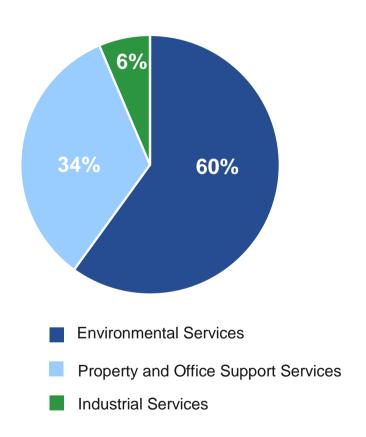




## Breakdown of operating profit 2009

### **EUR** million

EOK III	
Environmental Services	31.7
Property and Office Support Services	17.7
Industrial Services Group administration and other	3.4 -2.5
Total	50.3
Operating profit excluding non-recurring and imputed items	51.3

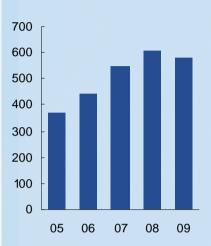




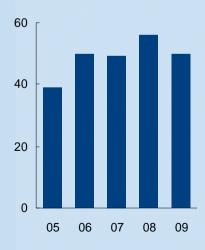
## Lassila & Tikanoja in brief

	2009	2008	Change
Net sales, EUR million	582.3	606.0	-3.9
Operating profit excl. EO items, EUR million	51.3	45.0	14.0
Operating profit, EUR million	50.3	55.5	-9.4
Earnings per share, EUR	0.85	1.03	-17.5
Gearing, %	53.5	58.8	
EVA, EUR million	16.5	25.0	-34.0
ROE, %	15.7	19.6	
ROI, %	14.5	17.1	
Capital expenditure, EUR million	44.9	84.2	-46.7
Total number of full-time and part-time employees at year end	8,743	9,490	-7.9

### Net sales, EUR million



Operating profit, EUR million





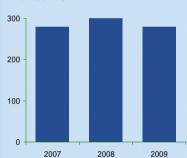
### **Environmental Services**

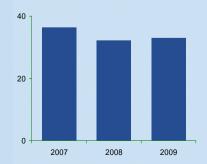
- From waste to useful materials
- Collection and transport of waste and its processing into secondary raw materials and recovered fuel for sale
- Through its services and expertise L&T helps customers meet their environmental obligations and reach their environmental targets
- Over 200,000 customers ensuring a steady cash flow, net sales come mostly from long-term (2-5 years) service contracts.
- Low-cyclical but seasonal variations, growing faster than the GDP
- Market leader in Finland and Latvia and certain geographical areas in Russia

### Percentage of net sales 2009 48%



#### **Net sales**







### **Environmental Services**

### - Regulation as growth driver

### **New EU directives**

 EU directives are implemented through national legislation in each country.

### **National Waste Plan**

- In Finland the recovery rate target for municipal waste is 80% by the end of 2016.
- Half of all municipal waste generated is to be recycled.

### **Producer liability**

 Producers are responsible for organising the collection, transport and recycling of certain discarded products named in Waste Act, e.g. electric and electronic scrap and tyres.

### **Environmental awareness**

 Growing environmental awareness of property owners and demands on material efficiency promote recovery of waste.

## Core pieces of waste policy and regulation

### EU Directives on:

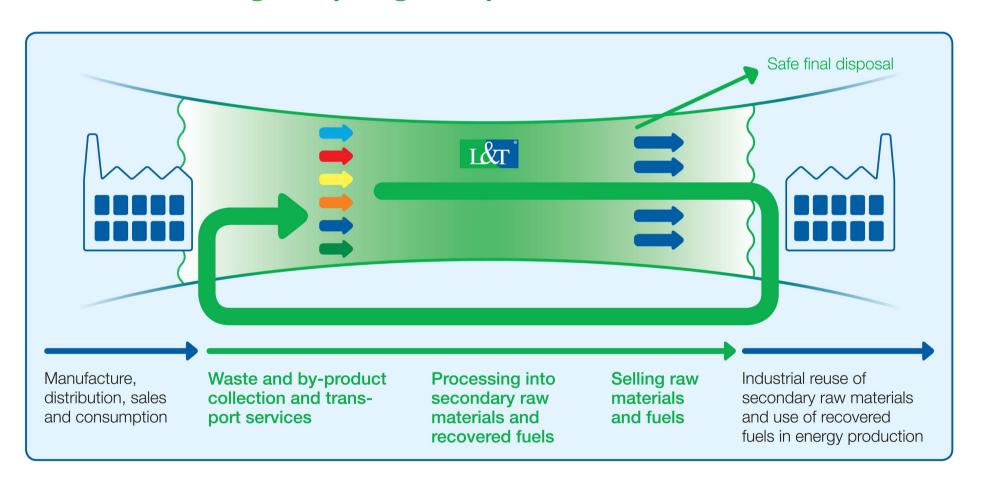
- waste (framework)
- hazardous waste (framework)
- waste water (framework)
- supervision and control of transfrontier shipments of waste
- Integrated Pollution Prevention and Control (IPPC)
- landfilling of waste
- incineration of waste
- · disposal of waste oil
- · end-of-life vehicles
- · packaging and packaging waste
- waste electrical and electronic equipment (WEEE)
- batteries and accumulators
- animal by-products (regulation)
- Construction Product Directive

### International agreements:

- Kyoto Protocol
- Basel Convention on the control of transboundary movements of hazardous waste
- Baltic Marine Environment



## L&T is building a recycling society





### L&T Biowatti

### - Renewable Energy Sources

- L&T Biowatti specialises in the supply of wood-based biofuels for heating and power plants, as well as the supply of raw material for the building board and pulp industries, pellet manufacturers, environmental construction, composting and litter material.
- L&T Biowatti procures its raw material from the forest and wood industries, wood procurement organisations and, through forestry services, private forest owners.
- L&T Biowatti operates through a nationwide service network offering its customers e.g. forestry services, heat from wood services, environment clearing services and landscaping services.

Renewable Energy Sources is a separate division since June 2009. Financial reporting was changed as of the beginning of 2010.

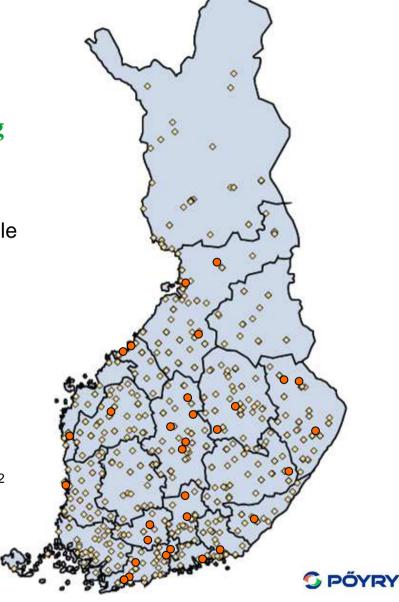






### L&T Biowatti

- Power and heating plants utilizing wood-based biofuels in 2012
- EU target for Finland: 38% of energy consumption to be provided by renewable energy sources by 2020



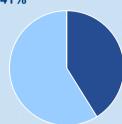
In 2009To be built in 2009 - 2012



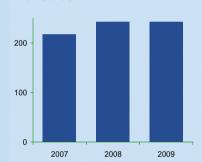
### **Property and Office Support Services**

- Multiple services from one service provider
- Cleaning services, property maintenance, maintenance of technical systems, office support services and damage repair
- Over 7,000 customer contracts, net sales come mostly from long-term (2-3 years) service contracts
- Customers include properties, industry, customers operating in leaseholds and insurance companies
- Efficient production management systems, constant presence every day, focus on cost and energy efficiency
- Number two in Finland

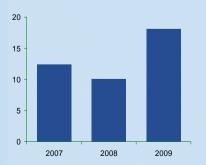




#### Net sales



Operating profit excl. nonrecurring and imputed items





### **Property and Office Support Services**

- Growth drivers
- Trend: from in-house to outsourcing
  - In the Finnish public sector outsourcing rate of property services remarkably below EU average
- Centralization of services to one service supplier offering a wide range of services
- Fragmented market: top three operators account for around 50% of the market in Finland







### **Industrial Services**

### - Ensuring reliability of operation

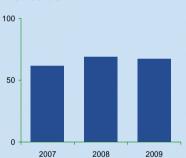
The operations of Industrial Services were combined with Environmental Services in June 2009. Financial reporting was combined as of the beginning of 2010.

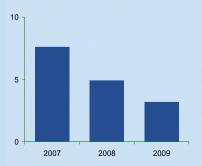
- Collection and treatment of hazardous waste, heavy-duty industrial cleaning and wastewater services
- Customers include industry, municipalities, properties and institutions
- Integrated material efficiency solutions for industrial byproducts and contaminated soil
- JV L&T Recoil's waste oil re-refinery processes used lubricating oil into base oil
- Market leader in Finland in most of the services provided

### Percentage of net sales 2009 11%



#### Net sales







# Industrial Services - Growth drivers

- Stricter environmental obligations
- Trend: customer focuses on its core business and outsources other operations
- Special expertise and capital intensity are barriers to enter this business







### **Regrouping of business operations**

- Environmental Services and Industrial Services combined
- New divisions as of 1 June 2009:
  - Environmental Services (combined Environmental Services and Industrial Services)
  - Property and Office Support Services
  - Renewable Energy Sources (L&T Biowatti)
- A more cost-efficient and customer orientated operating model
- More efficient use of resources
- Reportable segments were changed to reflect the new divisions at the beginning of 2010.







### L&T's international operations

Around 10% of net sales in 2009

 L&T has operations in Sweden, Latvia, Moscow and Moscow Oblast

 Expansion through acquisitions and organic growth

 L&T's target is to be the leading service provider in selected areas in the Baltic Sea region and Russia

### Sweden:

Cleaning services

### **Latvia and Russia:**

Waste management and recycling services, cleaning services





## Major shareholders at 31 January 2010

	Shareholder	Number of shares	% of shares and of voting power
1	Ilmarinen Mutual Pension Insurance Company	2,854,858	7.4
2	Evald and Hilda Nissi Foundation	2,413,584	6.2
3	Mandatum Life Insurance Company Limited	2,252,588	5.8
4	Tapiola Mutual Pension Insurance Company	1,974,240	5.1
5	OP-Pohjola Group	1,811,656	4.7
6	Juhani Maijala	1,529,994	3.9
7	Varma Mutual Pension Insurance Company	1,265,690	3.3
8	Tapiola Group	1,186,301	3.1
9	Nordea investment funds	1,044,728	2.7
10	The State Pension Fund	927,000	2.4
	Foreign and nominee registered	3,757,295	9.6
	Lassila & Tikanoja plc	30,000	
	Total number of shares	38,798,874	
	Total number of shareholders	7,825	



## Cyclicality of L&T's markets

	LOW-CYCLICAL					
Wastewater services	Wide customer portfolio with a great number of small customers. Drain systems crucial part of public infrastructure.					
Waste management	Over 200,000 customers, most of the net sales originate from long-term (2-5 years) contracts. Slowdown in economy may decline one-time orders and construction/commercial waste volumes.					
Property maintenance	Most of the net sales originate from long-term (2-3 years) contracts. Demand for additional services may decline in slowdown.	70-75% of net sales				
Cleaning services  Most of the net sales originate from long-term (2-3 years) contracts. Demand for additional services may decline in slowdown.						
Provides CO <sub>2</sub> -free substitutes for fossil fuels such as peat, coal and oil. Demand and price level of wood-based biofuels are constantly increasing. Slowdown in pulp & paper industry may affect negatively raw material procurement.						
L&T Recoil (JV)	Steady demand for regenerated Group II level base oils. Market price fluctuations affect profitability.					
	SEMI-CYCLICAL					
Haz. waste services	Hazardous waste volumes dependent on operating rate of heavy industry.					
Industrial solutions	Most of the net sales originate from small number of big industrial customers. Services provided are crucial for the customer to be able to maintain its production capability.	25-30% of net sales				
Recycling services	Dependent on recyclable material volumes and market prices of raw materials.					



### L&T stands for sustainable development

### - L&T's CO<sub>2</sub> balance

- Biofuels, recovered fuels and waste material recycling services provided by L&T reduced carbon dioxide emissions by some two million ton in 2008.
- According to the survey, in 2008 L&T's operations caused slightly less than 70,000 ton (2007: 75,000) of carbon dioxide emissions.
- The greatest emissions originate in transports and machinery. Emissions are reduced by way of focusing on low-emission transport equipment and by improving the efficiency of transports.

Calculated using a model by VTT Technical Research Centre of Finland.



# Highlights of the year 2009 and Q409 and prospects for the year 2010



### Growth

- Net sales decreased by 3.9% and totalled EUR 582m
  - Net sales decreased primarily due to the weaker demand of wood-based biofuels and lower waste and secondary raw material volumes
- Approximately 70-75% of L&T's net sales coming from low-cyclical markets
- Only very minor acquisitions in 2009
- 10% of net sales from operations abroad



### **Financial Performance**

- The operating profit excluding non-recurring and imputed items EUR 51.3m (EUR 45.0m)
- The operating profit was boosted by efficient production enhancement measures.
  - JV L&T Recoil resulted in considerable loss due to the production delays.
- Strong operating cash flow throughout the year
- Capital expenditure (EUR 44.9m) almost halved compared to the previous year.



### **Environmental Services**

- The slowdown in new construction reduced waste volumes, but increased renovation activitity helped offset the decline.
- The market prices of secondary raw materials and their demand were low in H1, but showed a slight improvement in H2.
- The demand for biofuels decreased remarkably due to lower wholesale price of electricity, lower operating rates in the forest industry and lower prices of fossil fuels
  - New raw material procurement programme exceeded its targets.
- Latvian operations developed as planned despite of difficult market environment. Waste management operations in Russia expanded to city of Noginsk.



### **Property and Office Support Services**

- Net sales remained at the previous year's level additional services sold well despite of economic uncertainty.
- Profitability improved considerably thanks to production efficiency boosting measures and lower employee turnover.
- Loss from international operations declined, Russia and Latvia recorded a positive result. Swedish operations still loss-making.



### **Industrial Services**

- Low operating rates in the industry and decrease in hazardous waste volumes decreased the net sales.
- The profitability of hazardous waste volumes and industrial solutions improved thanks to production efficiency measures and a few large individual projects in H1.
- JV L&T Recoil's re-refinery was unable to meet the production targets and delays in ramp-up taxed the division's performance considerably.



- Net sales EUR 148.0m (EUR 153.1m) -3.3% (yoy)
- Operating profit EUR 8.5m (EUR 4.9m); operating profit excluding non-recurring and imputed items EUR 8.7m (EUR 8.6m)
  - Net sales decreased due to shrinking waste and secondary raw material volumes.
  - Profitability remained at the previous year's level thanks to effective efficiency boosting measures.



# **Environmental Services;** operating profit EUR 6.5m (EUR 6.0m)

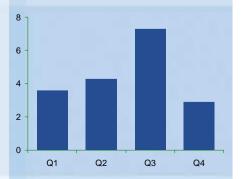
- Net sales decreased mainly due to shrinking volumes of construction waste and other recyclable waste streams.
- Profitability improved as a result of recovering price level and demand for secondary raw materials.
- Demand for biofuels reached the previous year's level thanks to cold weather in December.
  - wholesale price of electricity and operating rates in the forest industry still remained at a low level
- Profitability of operations outside Finland improved despite difficult market conditions.





# Property and Office Support Services; operating profit EUR 2.8m (EUR -1.9m)

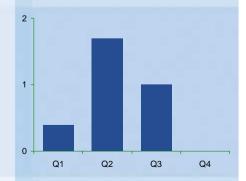
- Slight decrease in net sales of domestic operations. Both business lines succeeded in renewing service contracts.
- Profitability was boosted by production efficiency enhancement measures.
- Net sales from international operations declined mainly due to weakening of SEK and RUB. Profitability abroad improved but the result remained slightly negative.





# Industrial Services; operating profit EUR 0m (EUR 1.5m)

- Net sales decreased as a result of lower operating rates of industry and shrinking hazardous waste volumes.
- Performance of hazardous waste management and industrial solutions improved thanks to material efficiency solutions and higher recovery rates.
- L&T Recoil's re-refinery reached a production stage. However, the production had not yet stabilised by the end of the year.
- Delays in production burdened the performance of the division remarkably.





## **Financial summary**

	Q409	Q408	Change %	2009	2008	Change %
Net sales, EUR million	148.0	153.1	-3.3	582.3	606.0	-3.9
Operating profit excluding non-recurring and imputed items, EUR million	8.7	8.6	1.2	51.3	45.0	14.0
Operating profit, EUR million	8.5	4.9	74.2	50.3	55.5	-9.4
Operating margin, %	5.7	3.2		8.6	9.2	
Profit before taxes, EUR million	7.4	3.5		45.0	50.7	-11.2
Earnings per share, EUR	0.14	0.04		0.85	1.03	-17.5
Dividend per share, EUR				0.55*	0.55	
EVA, EUR million	-0.1	-3.3	97.0	16.5	25.0	-34.0

<sup>\*</sup> Proposal by the Board of Directors



## Net sales by division

EUR million	2009	2008	Change %
Environmental Services	279.8	300.1	-6.8
Property and Office Support Services	243.1	243.2	
Industrial Services	67.4	69.0	-2.4
Inter-division net sales	-8.0	-6.3	
L&T total	582.3	606.0	-3.9

As of 1 January 2009, damage repair services was transferred from Industrial Services into Property and Office Support Services. Comparative figures have been restated accordingly.



## **Operating profit by division**

EUR million	2009	2008	Change %
Environmental Services	31.7	32.3	-1.9
Property and Office Support Services	17.7	5.9	199.4
Industrial Services	3.4	5.2	-35.3
Group administration and other	-2.5	12.1	
Total operating profit	50.3	55.5	-9.4
Operating margin, %	8.6	9.2	



## **Key figures**

	Q409	Q408	2009	2008
Earnings per share, EUR	0.14	0.04	0.85	1.03
EVA, EUR million	-0.1	-3.3	16.5	25.0
Capital expenditure, EUR million	10.8	32.0	44.9	84.2
Depreciation, amortisation and impairment, EUR million	10.4	12.9	40.3	41.0
Return on equity, % (ROE)			15.7	19.6
Return on invested capital, % (ROI)			14.5	17.1
Equity ratio, %			44.1	43.2
Gearing, %			53.5	58.8
Total number of full-time and part- time employees at end of period			8,743	9,490

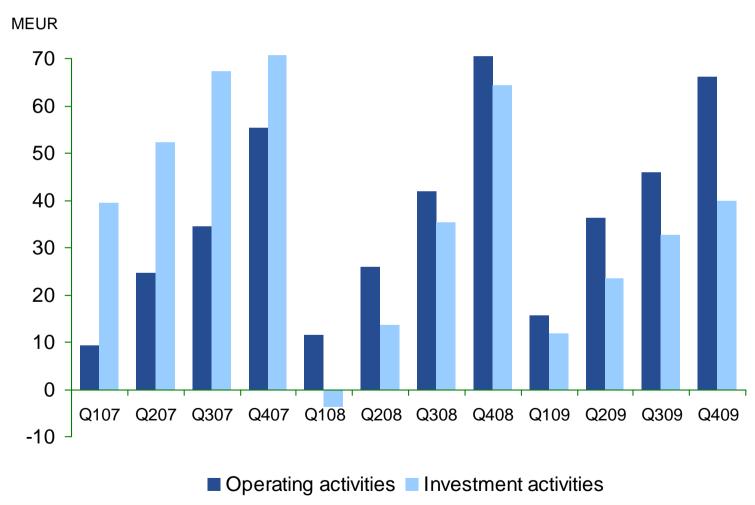


# Operating margin (%) by division Quarterly figures

	Q1-Q4 09	Q409	Q309	Q209	Q109	Q1-Q4 08	Q408	Q308	Q208	Q108	Q1-Q4 07
Environmental Services	11.3	9.1	14.5	12.6	9.4	10.7	8.0	13.2	10.6	11.2	12.5
Property and Office Support Services	7.3	4.5	12.0	7.2	5.5	2.4	-3.1	8.4	1.9	2.7	5.5
Industrial Services	5.0	0.1	7.7	9.9	1.9	7.6	8.5	18.1	6.3	-6.5	7.5
L&T total	8.6	5.7	12.0	10.1	6.8	9.2	3.2	11.6	6.6	15.5	8.8



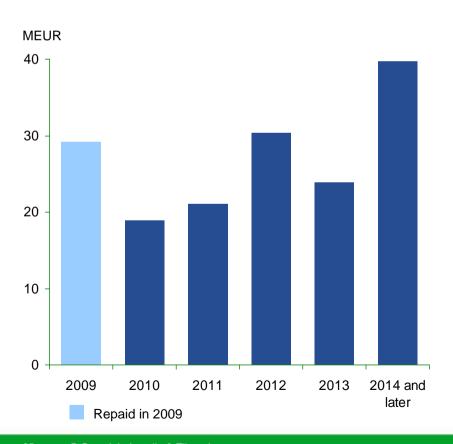
## Operating cash flow, cumulative



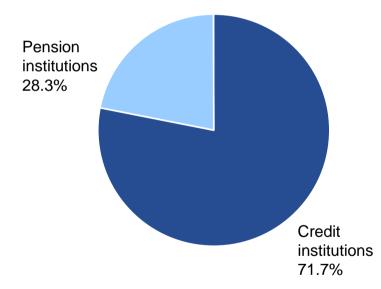


### **Long-term loans**

# Maturity structure of long-term loans 31 December 2009



## Long-term loan portfolio 31 December 2009

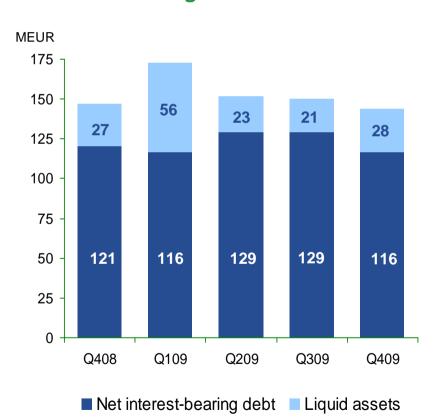


Total EUR 114.8 million Weighted average of effective interest rates 2.9%

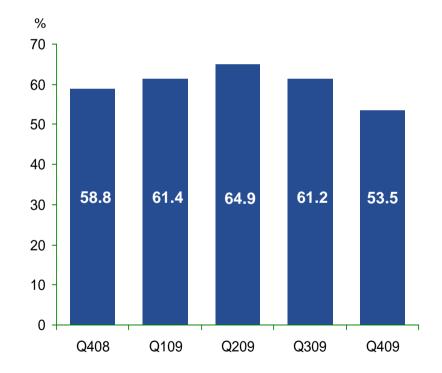


## **Financial position**

### **Interest-bearing debt**



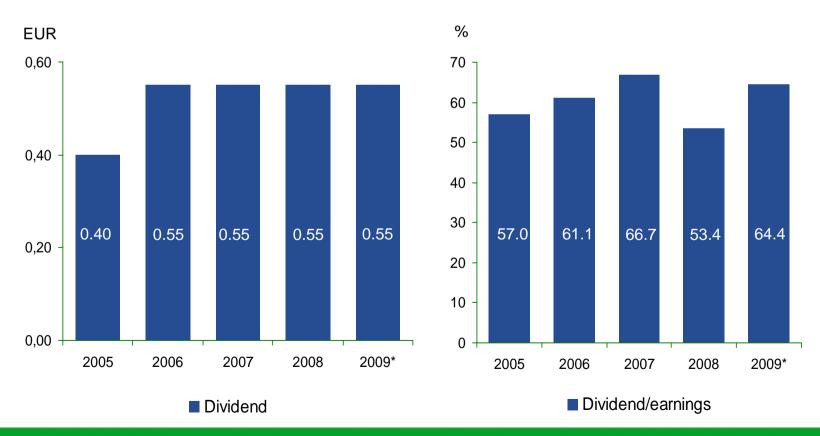
### **Gearing ratio**





### Dividend proposal: EUR 0.55 per share

The amount of dividend is tied to the results for the financial year. Profits not considered necessary for ensuring the healthy development of the company are distributed to shareholders. \*Proposal by the Board of Directors





### Prospects for the year 2010

In the Environmental Services division, waste material transport and recycling volumes are expected to remain unchanged. The demand and market prices of secondary raw materials are expected to recover slowly. The current operating rates in the industry will result in low hazardous waste volumes and demand for maintenance services. Production at L&T Recoil's re-refinery continues to be unstable. Its operating rate will have a major impact on the division's profitability.

The market for Property and Office Support Services is expected to remain unchanged or weaken. Customers must follow tight cost control, which is assumed to increase competitive bidding and reduce orders for additional services.

The demand for L&T Biowatti's wood-based fuels is expected to remain moderate due to low operating rates in the industry and the low wholesale price of electricity. Furthermore, the low price of emission rights will undermine the competitiveness of wood-based fuels.

Net sales and operating profit excluding non-recurring items in 2010 are expected to remain at the 2009 level.